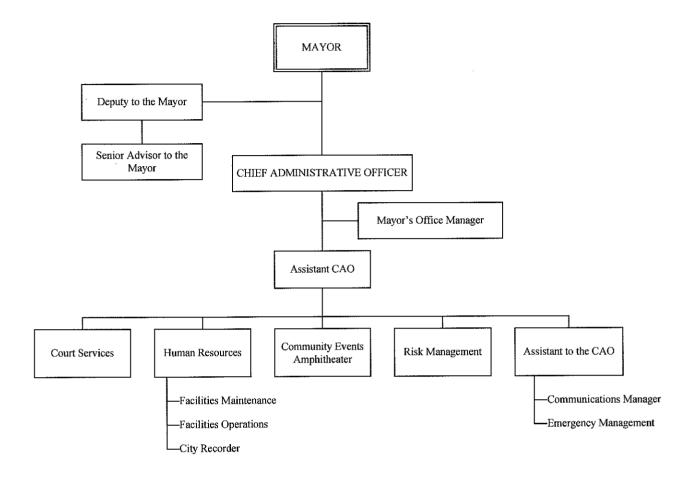
Administration

Department Organization

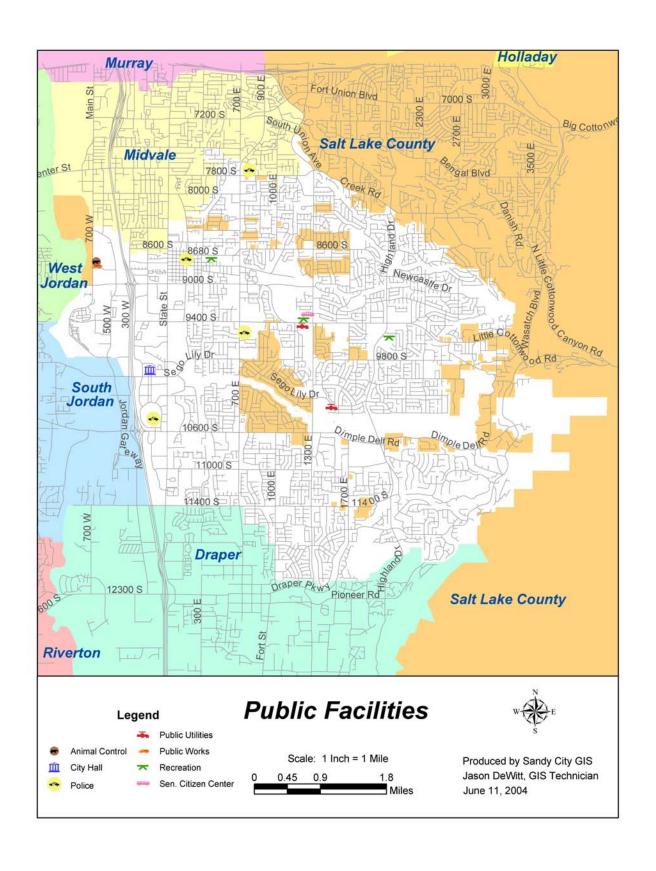


Department Description

Sandy City Administration is charged with ensuring the quality management of all city services and activities. Led by the Mayor and the Chief Administrative Officer, the department is active in all of the general management practices of the city. Specific, day-to-day operations of city functions are the responsibility of skilled department directors who work in conjunction with Administration in "enhancing the quality of life in our community."

Department Mission

The mission of the Administration Department is to provide general oversight and direction for all city services and operations.



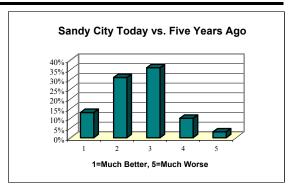
- Provide oversight and direction to city departments as outlined by the Mayor and the Chief Administrative Officer.

Five-year Accomplishments

- Developed new city home page and enhanced citizen newsletter.
- Created Emergency Management Division to serve the needs of all citizens in disaster situations.
- Purchased, renovated, and transitioned Third District Court facility to City Justice Center.
- Continued development of parks and cultural arts facilities at 9400 South 1300 East.
- Implemented numerous legislative initiatives designed to eliminate double taxation and improve operational efficiencies.

Performance Measures & Analysis

The Administration Department has conducted an annual citizen survey since 1995. The survey, conducted by Dan Jones and Associates, Inc., serves as an excellent report card to identify city strengths and weaknesses. The survey is reviewed by each department and incorporated into each department's process improvement efforts. The survey also serves as a great feedback tool in specifically asking city residents what they would like to see from the city in the future, for example, additional recreation amenities, street improvements, cultural arts initiatives, etc.



Citizen Response (Fiscal Year)	2004	2005	2006	2007
Sandy City Today vs. Five Years Ago				
Much better	16%	12%	No	13%
Somewhat better	34%	30%	Survey	31%
About the same	37%	39%	Conducted	36%
Somewhat worse	5%	9%	in	10%
Much worse	2%	4%	December	3%
Service Rating (rating scale: 1=very di	issatisfied, 5=ve	ery satisfied)	2005	
Courtesy of city employees	3.97	3.89		4.04
Overall work performance of				
city employees	3.93	3.80		3.95
During the past year, have you contact	ted any Sandy	City office to	seek information	ı, service,
or file a complaint?				
Those answering yes	51%	53%		43%
Satisfaction level				
Very Satisfied	52%	50%		47%
Somewhat Satisfied	20%	28%		28%
Somewhat Dissatisfied	9%	10%		11%
Very Dissatisfied	18%	12%		13%
Don't Know	1%	1%		1%
Survey Opinion (rating scale: 1=strong	gly agree, 5=str	ongly disagr	ee)	
Before the city makes major decisions,				
citizens' opinions are considered	2.08	2.39		2.44
I know how to inform the city about				
how I feel on important issues	2.04	2.02		2.10
Sandy is a good place to live	1.20	1.26		1.24

Significant Budget Issues

1 Staffing - An Intern position has been added to assist with various projects and studies.

D 11	2004	2005	2006		2007		2008
Department 11	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							
General Taxes & Revenue	\$ 401,274	\$ 400,417	\$ 407,770	\$	442,763	\$	458,680
Administrative Charges							
31411 Redevelopment Agency	3,229	5,551	12,260		28,004		44,115
31412 Water	21,869	27,643	39,757		22,586		12,936
31416 Storm Water	4,697	7,648	3,924		-		-
Total Financing Sources	\$ 431,069	\$ 441,259	\$ 463,711	\$	493,353	\$	515,731
Financing Uses:							
411111 Regular Pay	\$ 263,134	\$ 291,002	\$ 302,242	\$	315,526	\$	331,309
411113 Vacation Accrual	-	312	4,276		4,299		1,692
411121 Seasonal Pay	15,575	14,196	17,340		17,098		17,611
411131 Overtime/Gap	26	142	154		-		-
411211 Variable Benefits	56,961	62,732	66,937		65,546		67,118
411213 Fixed Benefits	24,141	18,364	16,493		18,480		18,982
411214 Retiree Health Benefit	=.	=.	-		2,511		4,916
41131 Vehicle Allowance	141	8,160	10,840		11,353		11,353
41132 Mileage Reimbursement	3,086	900	191		300		300
41135 Phone Allowance	=.	846	1,129		1,205		1,205
4121 Books, Subs. & Memberships	2,081	2,518	2,471		3,390		3,390
41231 Travel	5,299	4,559	6,054		11,261		11,261
41232 Meetings	2,563	9,190	9,019		3,050		3,050
41235 Training	=.	-	100		2,500		2,500
41237 Training Supplies	301	-	1,407		1,900		1,900
412400 Office Supplies	1,371	2,631	868		2,000		2,000
412440 Computer Supplies	-	-	-		248		248
412460 Media Relations	4,226	2,520	3,631		4,000		4,000
412470 Special Programs	5,229	4,972	2,678		9,412		9,412
412490 Miscellaneous Supplies	2,375	1,898	2,021		2,000		2,000
412611 Telephone	3,900	2,286	1,383		1,970		1,968
413723 UCAN Charges	=	120	88		810		810
414111 IS Charges	15,119	13,446	9,087		14,494		18,706
41471 Fleet O & M	2,244	623	-		-		-
41472 Fleet Purchases	19,492	-	-		-		-
4174 Equipment	3,805	(158)	5,302		=		
Total Financing Uses	\$ 431,069	\$ 441,259	\$ 463,711	\$	493,353	\$	515,731

Staffing Information	Bi-week	ly Salary	Ful	ll-time Equiva	lent
Starring Information	Minimum	Maximum	FY 2006	FY 2007	FY 2008
Elected Official:					
Mayor			1.00	1.00	1.00
Appointed - Category 1:					
Deputy to the Mayor	\$ 3,001.60	\$ 4,502.40	1.00	1.00	1.00
Senior Advisor to the Mayor	\$ 1,449.60	\$ 2,174.40	0.50	0.50	0.50
Office Manager*	\$ 1,260.80	\$ 1,891.20	0.50	0.50	0.50
Regular:					
Assistant to the CAO	\$ 2,045.60	\$ 3,068.40	0.25	0.00	0.00
Communications Manager	\$ 1,904.80	\$ 2,857.20	0.00	0.25	0.25
Seasonal:			0.86	0.86	0.86
Graduate Intern	\$ 10.26	\$ 14.00			
Undergraduate Intern	\$ 9.55	\$ 13.02			
		Total FTEs	4.11	4.11	4.11

^{*}Current incumbent has Regular Employee status. Upon attrition, new hire will have Appointed status.

Department 12		2004		2005		2006		2007		2008
-	-	Actual		Actual		Actual	E	stimated	Α	pproved
Financing Sources: General Taxes & Revenue	\$	216 502	\$	262 257	\$	386,610	\$	207.427	¢	111 010
Administrative Charges	2	316,582	Þ	362,357	Þ	380,010	Þ	397,427	\$	414,848
		4,425		7,314		5 202		5 001		5,997
31411 Redevelopment Agency 31412 Water						5,203		5,001		
31412 Water 31413 Waste Collection		59,631		29,068		25,122		29,756		41,675
		2 202		3,245		7,353		5,784		8,033
31414 Fleet Operations 31415 Information Systems		3,282 2,839		4,458 2,329		4,013 922		1,682		2,473 1,844
31416 Storm Water								3,101		
		1,955		2,517		4,453		3,009		3,781
31417 Alta Canyon		3,936		2,234		2,312		2,938		2,804
31418 Golf		5,208		3,077		1,038		1,509 433		2,048
31419 Amphitheater		-		-		-				1,000
314110 Recreation		-		-		-		410		628
314111 Risk	•	207.050	Φ	417 500	•	427.026	Φ	13,046	₽.	19,215 504,346
Total Financing Sources	\$	397,858	\$	416,599	\$	437,026	\$	464,096	\$	504,340
Financing Uses:	¢.	272.021	¢.	270 (22	d.	207.272	d.	217 577	Ф	240.551
411111 Regular Pay	\$	273,021	\$	278,633	\$	306,373	\$	317,577	\$	340,551
411113 Vacation Accrual		1.512		3,454		3,698		3,372		992 9.131
411121 Seasonal Pay		1,512		- 50.500		-		2,263		- , -
411211 Variable Benefits		56,814		58,580		66,200		63,254		67,842
411213 Fixed Benefits		23,710		23,301		22,992		24,853		25,526
411214 Retiree Health Benefit		4,217		6,108		6,610		2,158		2,500
41131 Vehicle Allowance		4,843		8,758		9,842		11,353		11,353
41132 Mileage Reimbursement		142		1,048		76		300		300
41135 Phone Allowance		-		702		1,008		1,080		1,080
4121 Books, Subs. & Memberships		2,201		2,258		2,654		2,500		2,500
41231 Travel		5,102		4,273		3,200		6,000		6,000
41232 Meetings		1,039		1,373		1,610		2,094		2,094
41234 Education		-		-		-		1,000		1,000
41235 Training		645		-		-		2,400		2,400
41237 Training Supplies		-		-		-		300		300
412400 Office Supplies		1,871		1,512		551		2,000		2,000
412440 Computer Supplies		-		35		22		427		427
412490 Miscellaneous Supplies		1,256		1,143		1,497		800		800
412511 Equipment O & M		279		269		315		150		150
412611 Telephone		2,500		1,680		1,192		1,390		1,454
413723 UCAN Charges		-		228		240		810		810
41379 Professional Services		-		-		-		1,200		1,200
414111 IS Charges		12,914		15,236		10,093		15,592		22,497
41471 Fleet O & M		2,807		983		1,236		1,223		1,439
4174 Equipment		2,985		7,025		(2,383)		=		<u> </u>
Total Financing Uses	\$	397,858	\$	416,599	\$	437,026	\$	464,096	\$	504,346

Staffing Information	Bi-week	ly Salary	Ful	Full-time Equivalent						
Staffing Information	Minimum	Maximum	FY 2006	FY 2007	FY 2008					
Appointed - Category 1:										
Chief Administrative Officer	\$ 3,513.60	\$ 5,270.40	1.00	1.00	1.00					
Asst. Chief Administrative Officer	\$ 3,001.60	\$ 4,502.40	1.00	1.00	1.00					
Office Manager*	\$ 1,260.80	\$ 1,891.20	0.50	0.50	0.50					
Regular:										
Assistant to the CAO	\$ 2,045.60	\$ 3,068.40	0.50	0.25	0.25					
Communications Manager	\$ 1,904.80	\$ 2,857.20	0.00	0.25	0.25					
Seasonal:										
Graduate Intern	\$ 10.26	\$ 14.00	0.09	0.09	0.42					
		Total FTEs	3.09	3.09	3.42					

^{*}Current incumbent has Regular Employee status. Upon attrition, new hire will have Appointed status.

- Assist departments in sustaining a workforce that is competent, value driven, and health wise.
- Strengthen customer respect, trust, and confidence.
- Strategically plan and manage resources.
- Foster positive communication and an enjoyable working environment.
- Strengthen operational partnerships and align services with priorities and resources.
- Ensure quality management of the city's recruitment, testing, selection, and hiring efforts.
- Manage and maintain a quality compensation and classification program for city employees.
- Establish organizational human resource policy and compliance efforts consistent with federal and state law.
- Develop programs to further employee effectiveness, including training, safety, and health practices.
- Coordinate employee benefit and education programs to ensure quality and cost effective services and increase employee understanding of benefit decisions.

Five-year Accomplishments

- Transitioned the city's benefit plan year to align with the city's fiscal year.
- Revised and updated the city's "Fit For Life" wellness program.
- Successfully transitioned to a new occupational health and drug screening provider.
- Developed and unveiled the city's intranet a web-based resource of information for employees.
- Implemented a city-wide employee education and communication initiative.
- Completed a job classification audit and made modifications to ensure compliance with new FLSA regulations.
- Updated the HR web page and created an online employment application process.
- Continued to provide a successful supervisor and employee training program.
- Implemented HIPAA compliant policies and procedures.
- Conducted an employee satisfaction survey for the HR & MGT Services department.
- Updated the employee classification system.
- Revised the employee appeals process in accordance with state statute and recent case law.

Performance Measures & Analysis

Over the past several years, the workload for the Human Resources Department has increased as a result of the following events:

- (1) a fluctuating employment market,
- (2) the acquisition of new city divisions the Alta Canyon Recreation Center and the River Oaks Golf Course,
- (3) the hiring of additional personnel in existing city departments, and
- (4) additional federal and state compliance issues, including HIPAA, COBRA, and FMLA.

Measure (Calendar Year)	2004	2005	2006
City Employees (FTE)	637.15	633.23	633.66
Recruitments	100	124	159
Job Audits	313	100	123
Consultation (in hours)	435	856	643
Employment Applications	4,877	3,041	2,636
Average Time to Fill a Position (in days)*	N/A	N/A	38
HR Cost per Hire*	N/A	N/A	\$367
Employee Turnover Rate*	N/A	11.8%	9.1%
HR Staff to Employee Ratio per hundred*	N/A	N/A	0.89
HR Expense per FTE*	N/A	N/A	\$798
HR Expenses as a Pct. of Operating Exper	nses*		
Consolidated Budget*	N/A	N/A	0.83%
General Fund*	N/A	N/A	1.41%
Pct. of Medical Premium the City	100%	100%	100%
pays for Employee-Only Coverage*			
Pct. of Medical Premium the City pays	N/A	N/A	96.5%
for Employee & Dependent Coverage*	•		
Health Care Expense per Employee*			
All Employees*	N/A	N/A	\$3,849
Covered Employees*	N/A	N/A	\$7,201
* N C 2006 dl4 1			C

^{*} New measures for 2006 that may not have comparison data available from previous years.

1 Professional Services - This is to meet additional OSHA requirements for Hepatitis B vaccinations and audio testing.

Department 1210	2004	2005	2006		2007		2008
	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							
General Taxes & Revenue	\$ 417,046	\$ 416,480	\$ 410,783	\$	426,943	\$	430,944
Administrative Charges							
31411 Redevelopment Agency	1,250	1,256	1,237		1,263		1,064
31412 Water	29,142	38,335	39,936		43,622		44,662
31413 Waste	-	-	3,795		3,992		3,897
31414 Fleet Operations	6,880	8,347	8,289		5,152		6,341
31415 Information Services	1,432	1,523	1,347		3,203		3,580
31416 Storm Water	4,849	5,890	6,931		6,639		7,387
31417 Alta Canyon	9,301	9,512	13,032		11,000		13,685
31418 Golf	2,993	2,800	4,350		3,122		4,034
31419 Amphitheater	-	-	-		209		524
314110 Recreation	-	-	-		2,048		2,647
314111 Risk	-	-	-		1,160		1,415
Total Financing Sources	\$ 472,893	\$ 484,143	\$ 489,700	\$	508,353	\$	520,180
Financing Uses:							
411111 Regular Pay	\$ 215,909	\$ 199,203	\$ 228,018	\$	256,419	\$	271,105
411113 Vacation Accrual	-	18,465	8,335		-		-
411121 Seasonal Pay	4,557	12,020	17,747		-		-
411131 Overtime/Gap	278	-	173		-		-
411211 Variable Benefits	46,186	43,108	51,953		55,464		58,640
411213 Fixed Benefits	36,547	32,859	35,657		48,128		34,291
41132 Mileage Reimbursement	296	120	328		700		700
41135 Phone Allowance	-	-	279		480		480
4121 Books, Subs. & Memberships	1,276	1,613	1,893		1,105		1,105
41221 Public Notices	9,145	9,903	20,942		8,160		8,160
41231 Travel	2,230	7,108	4,774		1,700		3,400
41232 Meetings	1,190	1,052	579		1,900		1,900
41235 Training	1,302	1,784	2,792		291		291
41237 Training Supplies	31	134	293		100		100
412400 Office Supplies	2,252	2,240	3,990		2,400		2,400
412435 Printing	2,589	1,430	1,491		4,680		4,680
412440 Computer Supplies	_	_	362		533		533
412470 Special Programs	52,224	47,594	29,911		50,470		48,770
412490 Miscellaneous Supplies	1,918	229	1,518		500		500
412511 Equipment O & M	2,712	_	443		250		250
412611 Telephone	2,682	2,705	2,519		3,631		3,781
41379 Professional Services	52,109	30,809	39,803		48,826		
414111 IS Charges	21,091	19,327	20,902		22,616		
41472 Fleet Purchases	16,000	- -	-			· [_	
4174 Equipment	369	52,440	14,998		-		-
Total Financing Uses	\$ 472,893	\$ 484,143	\$ 489,700	\$	508,353	\$	520,180

Budget Information (cont.)

Staffing Information	Bi-week	ly Salary	Full-time Equivalent					
Staffing Information	Minimum	Maximum	FY 2006	FY 2007	FY 2008			
Appointed - Category 2:								
HR & Mgmt Services Director	\$ 2,720.80	\$ 4,081.20	1.00	1.00	1.00			
Regular:								
Management Analyst	\$ 1,556.80	\$ 2,335.20	1.00	1.00	1.00			
Benefits Coordinator	\$ 1,319.20	\$ 1,978.80	1.00	1.00	1.00			
Human Resource Specialist	\$ 1,145.60	\$ 1,718.40	1.00	1.00	1.00			
Receptionist	\$ 805.60	\$ 1,208.40	1.00	1.00	1.00			
Part-time:		,						
Secretary	\$ 11.57	\$ 17.36	0.69	0.69	0.69			
	"	Total FTEs	5.69	5.69	5.69			

Policies & Objectives

- Maintain functional, clean, and comfortable buildings.
- Manage efficient and safe building systems, including HVAC, security, and custodial operations.
- Ensure that buildings are in good repair and in compliance with fire and building codes.
- Oversee preventative maintenance of all assigned city facilities.
- Strategically plan and manage resources and shape processes to maximize efficiency and productivity.
- Strengthen operational partnerships and communication.
- Coordinate capital facility upgrades, additions, and improvements.

Five-year Accomplishments

- Remodeled and continued renovation of the new Justice Center and Police Department.
- Replaced roof, pads, and drains on the gym and stairway of the Parks and Recreation building, the Museum, and Alta Canyon and added downspouts and heat trace at the Senior Center.
- Continued upgrades of HVAC controls at Alta Canyon, City Hall, Parks and Recreation, Senior Center, Amphitheater, and the Justice Center.
- Implemented a team cleaning system throughout City Hall and the Justice Center.
- Implemented a facilities work order system.
- Installed emergency systems in City Hall and other satellite buildings.
- Enhanced security at the Museum, City Hall, Amphitheater, Senior Center, and the Justice Center.
- Improved energy efficiencies in assigned city buildings.
- Completed significant improvements in the locker rooms at Alta Canyon Recreation Center.
- Regrouted tile in the 2nd and 3rd floor restrooms at City Hall.
- Installed a new boiler and repainted the swimming pool at Alta Canyon.
- Added management of Public Utilities Shop at 1220 E. 9400 S.
- Replaced outdoor benches at City Hall and Parks and Recreation.
- Epoxy-coated a portion of the Animal Services concrete floor.
- Completed a Justice Center capital plan and an equipment identification project.
- Converted city buildings' mechanical blueprints into a reproducible electronic form.
- Made improvements to parking lots, sidewalks, and gates at City Hall and the Justice Center.
- Installed a power panel, auxiliary stage power, and a cooling fan at the Amphitheater.
- Made emergency power additions at City Hall, Animal Services, and the Justice Center.

Performance Measures & Analysis

The Building Services Division oversees maintenance and custodial operations in the following facilities: City Hall, Parks and Recreation Building, Amphitheater, Animal Services, Police Substations (3), Sandy Senior Center, and Public Works (custodial only). In January 2003, the Division began maintaining the Alta Canyon Recreation Center and in May 2003, assumed responsibility for the River Oaks Clubhouse. In 2004, the Division gained responsibility for the Sandy City Museum. In 2005, the Division began maintaining the newly-built Justice Center.

Measure (Calendar Year)	2004	2005	2006
Employee Time Distribution by Bldg			_
(employee hours)			
City Hall	16,878	13,566	11,984
Parks and Rec	3,665	3,030	2,545
Amphitheater	1,025	803	523
Senior Center	3,454	3,132	2,590
Animal Services	423	464	350
Public Works	776	961	756
Police Substations	499	345	318
River Oaks Golf Course	644	644	569
Alta Canyon Recreation Center	4,737	8,637	7,751
Museum	150	254	78
Justice Center	N/A	508	2,676

- 1 Fleet Purchases A new truck will be purchased to improve efficiency since a second Maintenance Technician position was added last year.
- **2** Seasonal Pay This increase is to fully staff the Justice Center and to be more competitive in hiring seasonal custodial staff.

Danautmant 1216	2004	2005	2006		2007	2008		
Department 1216	Actual	Actual	Actual	E	stimated	A	pproved	
Financing Sources:								
General Taxes & Revenue	400,866	388,790	481,373		559,681	\$	581,820	
Administrative Charges								
31411 Redevelopment Agency	3,824	3,835	3,554		3,007		3,930	
31412 Water	29,019	40,734	41,582		31,341		43,494	
31414 Fleet Operations	_	-	=		17,188		-	
31415 Information Services	4,775	5,494	4,602		7,830		12,490	
31416 Storm Water	6,294	7,247	6,191		5,094		7,728	
31418 Golf	-	-	-		-		927	
31419 Amphitheater	-	-	-		5,616		4,031	
314110 Recreation	-	-	-		11,874		11,272	
314111 Risk	-	-	-		3,517		5,653	
Total Financing Sources	\$ 444,778	\$ 446,100	\$ 537,302	\$	645,148	\$	671,345	
Financing Uses:								
411111 Regular Pay	\$ 77,223	\$ 77,320	\$ 87,221	\$	119,183	\$	128,859	
411113 Vacation Accrual	-	-	7,828		1,135		-	
411121 Seasonal Pay	8,122	13,097	4,477		_		-	
411131 Overtime/Gap	148	-	163		_		-	
411211 Variable Benefits	17,158	17,659	19,343		25,780		27,872	
411213 Fixed Benefits	8,244	12,636	12,444		22,552		23,081	
411214 Retiree Health Benefit	1,983	1,125	2,242		1,153		353	
41131 Vehicle Allowance	2,832	2,821	2,821		3,230		3,230	
41132 Mileage Reimbursement	_	_	-		125		125	
41235 Training	336	297	26		500		500	
412490 Miscellaneous Supplies	133	-	=		1,205		1,205	
412511 Equipment O & M	=	126	581		193		193	
41252 Building O & M	28,273	31,213	21,428		40,000		40,000	
412523 Power & Lights	144,449	149,267	179,337		224,035		224,035	
412524 Heat	51,417	62,367	100,078		91,542		91,542	
412525 Sewer	1,244	1,272	1,549		3,120		3,120	
412526 Water	2,842	3,293	5,798		11,919		11,919	
412527 Storm Water	4,633	5,005	5,720		6,620		6,620	
412611 Telephone	2,337	2,085	2,223		1,539		1,577	
413723 UCAN Charges	1,239	968	746		1,350		1,350	
41379 Professional Services	28,636	30,945	31,304		43,964		43,964	
41389 Miscellaneous Services	39,051	27,435	41,679		24,995		24,995	
414111 IS Charges	4,338	3,451	4,823		5,255		7,555	
41471 Fleet O & M	786	397	700		734	1,431		
4173 Building Improvements	16,951	3,321	650		10,000	10,000		
4174 Equipment	2,403	-,	919		5,019	5,019		
43472 Fleet Purchases	_,	_	-		-,017		12,800	
4370 Capital Outlays	=	-	3,202		-		,000	
Total Financing Uses	\$ 444,778	\$ 446,100	\$ 537,302	S	645,148	\$	671,345	

Staffing Information	Bi-we	ekly Salary	Fu	Full-time Equivalent					
Staffing Information	Minimu	n Maximum	FY 2006	FY 2007	FY 2008				
Regular:									
Facilities Manager	\$ 1,670.4	0 \$ 2,505.6	1.00	1.00	1.00				
Facilities Maintenance Technician	\$ 1,145.0	0 \$ 1,718.4	1.00	2.00	2.00				
Seasonal:									
Facility Maintenance Technician	\$ 7.8	5 \$ 11.9	0.59	0.00	0.00				
	•	Total FTE	2.59	3.00	3.00				
Capital Budget	2007 Budgete	2008	2009 Planned	2010 Planned	2011 Planned				

			To	tal FTEs		2.59		3.00		3.00
	l	2007		2008		2009		2010		2011
Capital Budget	В	Budgeted	A	pproved]	Planned	F	Planned	I	Planned
1201 - Municipal Building - This project funding is for a roof replacement at City I scheduled repair and replacement projects	Hall s inc	, mechanica clude mainte	ıl sy	stems, pain	t, ca	arpet, and e	lectr	rical system	ıs. (Other
floor and surveillance system at the amph 41 General Revenue	ithe \$	ater. 380,097	\$	200,000	\$	200,000	\$	200,000	\$	200,000
1201 - City Hall Security - Funding from generator, transformer, and transfer switch 45 Grants		Homeland S 36,333		rity Grant v -	will \$	be used to	upgr \$	ade the Cit	у На \$	all -
1238 - City Hall Fountain - This project entrance that has been removed. 41 General Revenue	is to	o fund a wa 40,000	ter f	eature at C	ity]		ace t	he fountair	at 1	the south
1242 - Sandy Museum - This project is t earmarked for roof repairs. 41 General Revenue	o fu \$	nd various 22,555	build \$	ding impro	vem		Sano \$	ly Museum -	s. \$8	3,560 is
1243 - City Storage Facility - This proje Community Events, Building Services, a 41 General Revenue				•	for t	•	ous c	lepartments -	s inc	luding -
1244 - Justice Center - This will fund the includes moving costs, telephone equipmecosts.		data switch	es, p		s, no			-	isce	
41 General Revenue	\$	124,979	\$	-	\$	-	\$	-	\$	-
12441 - Justice Center Security - A Hor 45 Grants	nela \$	and Security 2,940	Gra \$	ant will be	use \$	d for variou -	s sec	curity enha	ncer \$	ments.
12442 - Justice Center Parking Lot - The construction from City Hall to the courts, 41 General Revenue	_	-			-	_	_	-	l, sie \$	dewalk -
12443 - Justice Center Joint Informatio accommodate media during an emergency 41 General Revenue		Center - The 29,772	is fu \$	nding is to	crea	ate a joint in	nfori \$	nation cent	er to	o -
12801 - U of U Building Renovation - T 41 General Revenue	\$	100,000	or fu \$	100,000	and \$	-	ent o	-	al sy \$	-
Fotal Capital Projects	Þ	1,271,585	Þ	300,000	Þ	200,000	Þ	200,000	Þ	200,000

	Ī	2004		2005		2006		2007		2008
Department 1217		Actual		Actual		Actual	E	stimated	A	pproved
Financing Sources:	1									
General Taxes & Revenue	\$	308,859	\$	300,687	\$	324,920	\$	358,792	\$	398,481
Administrative Charges		,	_	,	_		1		*	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
31411 Redevelopment Agency		1,143		1,057		1,138		1,428		1,294
31412 Water		8,677		11,223		13,308		14,878		14,324
31414 Fleet Operations		3,237		2,991		2,666		4,285		2,414
31415 Information Services		1,428		1,514		1,473		3,717		4,113
31416 Storm Water		1,882		1,997		1,981		2,418		2,545
31418 Golf		´ -		1,156		2,287		2,618		2,263
31417 Alta Canyon		-		1,971		1,193		_		´ -
31419 Amphitheater		-		_		-		268		469
314110 Recreation		-		-		-		2,645		2,683
314111 Risk		-		-		-		1,669		1,862
Total Financing Sources	\$	325,226	\$	322,596	\$	348,966	\$	392,718	\$	430,448
Financing Uses:										
411111 Regular Pay	\$	130,099	\$	132,714	\$	140,055	\$	151,317	\$	164,003
411113 Vacation Accrual		-		-		4,702		768		-
411121 Seasonal Pay		80,370		78,750		85,827		103,330		120,030
411131 Overtime/Gap		229		282		751		_		-
411211 Variable Benefits		35,505		35,829		39,340		43,413		47,885
411213 Fixed Benefits		30,330		30,716		28,814		29,726		34,204
41132 Mileage Reimbursement		-		-		-		125		125
41231 Travel		-		1,260		924		_		800
41235 Training		945		69		790		1,450		1,150
412490 Miscellaneous Supplies		1,695		659		774		1,500		1,200
412511 Equipment O & M		1,538		1,773		738		1,865		1,865
41252 Building O & M		35,009		28,424		32,404		40,988		40,788
412611 Telephone		738		927		752		1,245		1,264
413723 UCAN Charges		756		675		334		810		810
41389 Miscellaneous Services		2,580		2,618		3,317		3,500		4,000
414111 IS Charges		2,538		4,617		4,360		4,747		4,993
41471 Fleet O & M		786		794		700		734		631
4173 Building Improvements		812		975		275		1,000		1,000
4174 Equipment		1,296		1,514		4,109		6,200		5,700
Total Financing Uses	\$	325,226	\$	322,596	\$	348,966	\$	392,718	\$	430,448

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent					
Stating Intol mation		Minimum		Iaximum	FY 2006	FY 2007	FY 2008			
Regular:										
Facilities Supervisor	\$	1,390.40	\$	2,085.60	1.00	1.00	1.00			
Lead Custodian	\$	992.80	\$	1,489.20	2.00	1.00	1.00			
Building Custodian	\$	805.60	\$	1,208.40	0.00	1.00	1.00			
Part-time:										
Lead Custodian	\$	12.41	\$	18.62	0.00	0.75	0.75			
Building Custodian	\$	10.07	\$	15.11	1.63	0.88	0.88			
Seasonal:	I									
Custodian I/II	\$	7.31	\$	10.30	6.08	6.08	6.75			
			To	otal FTEs	10.71	10.71	11.38			

Policies & Objectives

- Preserve and manage official city records, documents, and contracts according to Utah State Code requirements.
- Administer biannual city election.
- Facilitate microfilming and off-site storage of vital city records.
- Conduct records search for city staff and public.
- Provide oversight of city-wide document imaging program.
- Coordinate GRAMA request responses in a timely manner.
- Publish legal notices and public hearing notices for the city.
- Administer and control mailing, shipping, and copy room operations for the city.

Five-year Accomplishments

- Audited and indexed all Sandy City ordinances back to 1893. Verified recording with Salt Lake County Recorder.
- Audited and indexed all archived Sandy City Annexations and verified recordings.
- Monitored and enforced contract insurance reviews with the city's risk management office.
- Successfully administered the biannual general city elections.
- Revised and maintained a web page for the city recorder's office.
- Implemented a new city-wide document imaging program.
- Facilitated and centralized the city's contract processing efforts for timely and accurate turnaround.

Performance Measures & Analysis

The City Recorder's Office has increased its role in the organization over the past several years. With the expertise developed through processing contracts for the city and the successful implementation of the city's document imaging system, many more departments now rely on our assistance.

Measure (Calendar Year)	2004	2005	2006	2007*
Annual GRAMA requests	49	75	60	55
Contracts processed	210	300	205	221
Hearing notices	85	85	83	99
Files microfilmed	390	500	450	525
Files scanned into imaging system	320	400	840	462
* Estimate based on actual numbers through	ugh 02/16/2007	7.		

Significant Budget Issues

1 Public Notices - Increase in funding is necessary now that we are required to give notice for planning commission meetings due to LUDMA.

Department 1213		2004		2005		2006		2007		2008
		Actual		Actual		Actual	E	stimated	A	pproved
Financing Sources:	Φ.	150 500	Φ.	160.620	Φ.	105 204	Ф	150.005	Ф	166.206
General Taxes & Revenue	\$	178,522	\$	168,629	\$	195,384	\$	159,235	\$	166,286
Administrative Charges		• • • •		• 00 /						4 6 5 0
31411 Redevelopment Agency		2,104		2,006		2,216		1,656		1,659
31412 Water		9,278		12,692		7,547		2,994		3,261
31413 Waste Collection		763		947		1,703		1,954		2,307
31414 Fleet Operations		3,655		5,490		6,239		2,785		3,346
31415 Information Services		806		204		562		1,497		1,825
31416 Storm Water		2,579		2,766		2,785		1,550		1,599
31417 Alta Canyon		-		-		603		1,236		1,065
31418 Golf		-		-		323		-		-
31419 Amphitheater		-		-		-		132		403
314110 Recreation		-		-		-		502		600
314111 Risk		-		-		-		5,059		6,186
31491 Sale of Maps and Copies		_		-		-		45,000		47,000
Total Financing Sources	\$	197,707	\$	192,734	\$	217,362	\$	223,600	\$	235,537
Financing Uses:										
411111 Regular Pay	\$	90,180	\$	85,353	\$	96,815	\$	99,756	\$	105,732
411113 Vacation Accrual		-		-		5,466		-		-
411131 Overtime/Gap		65		-		51		-		-
411211 Variable Benefits		18,079		17,457		20,009		20,680		21,934
411213 Fixed Benefits		12,401		12,690		12,430		13,384		13,758
411214 Retiree Health Benefit		-		-		550		1,244		905
41132 Mileage Reimbursement		153		134		161		300		300
4121 Books, Sub. & Memberships		512		772		635		1,000		1,000
41221 Public Notices		9,680		8,425		5,963		9,600		13,600
41231 Travel		666		582		1,781		1,400		1,400
41232 Meetings		_		_		70		79		79
41235 Training		185		425		295		100		100
412400 Office Supplies		547		408		870		1,200		1,200
412415 Copying		7,235		5,972		6,962		7,500		7,500
412420 Postage		49,957		52,153		55,340		56,002		56,002
412430 Microfilming & Archives		489		996		563		900		900
412440 Computer Supplies		-		183		390		248		248
412511 Equipment O & M		_		234				500		500
412611 Telephone		1,187		1,261		1,261		1,318		1,402
414111 IS Charges		6,371		5,689		7,750		8,389		8,977
Total Financing Uses	\$	197,707	\$	192,734	\$	217,362	\$	223,600	\$	235,537

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
	Minimum	Maximum	FY 2006	FY 2007	FY 2008		
Appointed - Category 1:							
City Recorder	\$ 1,556.80	\$ 2,335.20	1.00	1.00	1.00		
Regular:							
Deputy Recorder	\$ 992.80	\$ 1,489.20	1.00	1.00	1.00		
		Total FTEs	2.00	2.00	2.00		

Fee Information	2004 Approved	2005 Approved	2006 Approved	2007 Approved	2008 Approved
31491 Sale of Maps, Copies & Informat	ion				
Misc. Copies - Public / page	\$0.14	\$0.14	\$0.14	\$0.15	\$0.16
Misc. Copies - Employees / page					
Black & White 8.5 X 11	\$0.07	\$0.07	\$0.07	\$0.07	\$0.08
Color 8.5 X 11	N/A	N/A	N/A	N/A	\$0.20
31491 GRAMA Requests					
Copies / page	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30
Research / hr. + copying charges	\$25	\$25	\$25	\$26	\$26

Significant Budget Issues

Elections

Department 1214	2004 Actual	200 Act		2006 Actual	2007 imated	A	2008 pproved
Financing Sources:							
General Taxes & Revenue	\$ 81,559	\$	-	\$ 84,532	\$ -	\$	213,403
Total Financing Sources	\$ 81,559	\$	-	\$ 84,532	\$ -	\$	213,403
Financing Uses:							
41221 Public Notices	\$ 5,488	\$	-	\$ 5,955	\$ _	\$	6,805
412400 Office Supplies	-		-	20	_		75
412415 Copying	120		-	-	_		-
412420 Postage	155		-	190	_		50
412490 Miscellaneous Supplies	1,173		-	1,901	_		1,900
41389 Miscellaneous Services	74,623		-	76,466	-		204,573
Total Financing Uses	\$ 81,559	\$	-	\$ 84,532	\$ -	\$	213,403

¹ Miscellaneous Services - This increase is due to changes associated with the Help America Vote Act (HAVA); namely, Salt Lake County transitioning to electronic voting. Also, the pay for election judges increased due to the use of electronic equipment.

Policies & Objectives

The Sandy Justice Court is a court of limited original jurisdiction for the adjudication of Class B & C misdemeanors and infractions occurring within Sandy City. The court also handles civil small claims filings. As an integral part of the city's criminal justice system, the court follows several core principles as service delivery objectives.

- Treat all individuals with dignity and respect.
- Ensure that proceedings are fair, impartial, and timely.
- Provide appropriate case follow-up to ensure compliance with judicial orders.

Five-year Accomplishments

- Court Referee

The Justice Court holds referee hearings for minor traffic offenses and animal control violations. This reduces the number of cases that would otherwise go before the judge for an arraignment. It also reduces the prosecuting attorney's workload, permitting both prosecutors and judges to focus on more serious criminal offenses. Approximately 9% of the referee cases result in trials. During 2006, referees heard 4,108 matters which is a 14.4% increase in just 2 years.

- Video Technology

In 2006, 3,676 cases were set for arraignment. Almost 28% of these appearances were accomplished through the use of video technology between the court and various jail facilities throughout Utah. This expanded program saves money and improves security by reducing the number of prisoner transports to and from court.

- Case Management

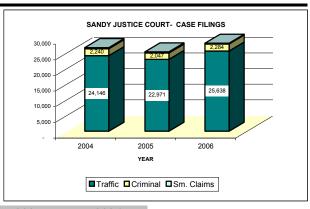
In mid 2006, Sandy City became Utah's only entity to electronically file criminal information. While further enhancements are envisioned, this grant funded effort has already proven its worth in its first nine months of operation. In addition, the court began filing Utah Highway Patrol citations electronically.

- Jury Management

Starting in 2002, justice courts within the 3rd judicial district were required to assume jury management responsibilities. Previously, jurors were made available as needed from the nearest district court. Sandy's justice court has embarked on a pilot project to remotely access the state court's jury management software.

Performance Measures & Analysis

In 2006, a total of 28,162 new cases were filed with the Justice Court for an average of 2,299 new cases per clerk. This is a 13.6% increase in new filings since 2002. Even with improved efficiencies, clerks have been unable to keep up with their case management, which results in higher non-compliance rates among defendants. As of December 2006, only 54% of customers calling the court were able to reach a clerk without delay. The number of pending cases has risen from 6,801 in 2002 to 8,404 by the end of 2006.



Measure (Calendar Year)	2004	2005	2006
Criminal Cases	2,240	2,047	2,284
Traffic Cases	24,146	22,971	25,638
Small Claims Cases	355	355	240
New Cases Filed per Clerk	2,183	2,071	2,299
Cases Pending (12/31)	7,502	7,584	8,404
Criminal Trials	1,228	1,131	1,022
Arraignments	4,115	3,223	3,676
Court Referee Hearings	3,590	3,804	4,108
Incoming Phone Calls*	21,941	66,131	65,196
Calls Answered Without Delay**	70.20%	66.10%	58.10%

^{*} Reflects only four months of call data in 2004.

^{**} Monthly Average.

- **1 Staffing** An additional Regular Court Clerk position was added in order to provide an enhanced level of service to the public.
- 2 Miscellaneous Services This reduction reflects lower costs for prisoner transportation services.

D 4 415	2004	2005	2006	2007	2008
Department 15	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
3151 Court Fines	\$ 2,473,626	\$ 2,270,824	\$ 2,302,519	\$ 2,301,673	\$ 2,454,000
3153 Court Surcharge	-	-	117,007	116,000	131,000
31693 JC Attorney Recoupment	-	-	7,823	8,800	5,000
Total Financing Sources	\$ 2,473,626	\$ 2,270,824	\$ 2,427,349	\$ 2,426,473	\$ 2,590,000
Financing Uses:					
411111 Regular Pay	\$ 533,187	\$ 543,862	\$ 602,144	\$ 642,016	\$ 718,506 1
411113 Vacation Accrual	-	3,352	15,023	2,163	3,768 1
411121 Seasonal Pay	15,399	17,610	13,601	22,519	23,195
411131 Overtime/Gap	1,074	4,453	3,454	1,470	3,500
411211 Variable Benefits	112,923	115,151	130,046	137,824	150,138 1
411213 Fixed Benefits	84,957	89,659	100,284	108,050	112,092 1
411214 Retiree Health Benefit	1,883	1,714	2,116	1,995	2,311
41132 Mileage Reimbursement	473	18	-	200	200
4121 Books, Sub. & Memberships	2,885	2,818	2,957	2,900	3,200
41231 Travel	4,794	6,328	7,330	10,044	10,000
41232 Meetings	359	557	1,160	750	750
41235 Training	1,975	25	524	500	500
412400 Office Supplies	29,020	23,792	27,164	28,000	28,000
412415 Copying	-	13	-	-	-
412420 Postage	17,366	17,245	18,316	18,500	19,800
412435 Printing	2,615	3,323	6,789	7,700	8,500
412440 Computer Supplies	-	3,534	1,989	4,000	4,000
412511 Equipment O & M	-	-	138	6,417	6,800
412611 Telephone	10,925	11,333	11,145	13,416	13,665
41333 Court Appointed Counsel	48,385	58,800	41,190	61,111	67,000
41342 Credit Card Processing	7,310	10,235	12,294	15,800	16,000
413723 UCAN Charges	252	293	270	270	270
41379 Professional Services	6,719	4,899	14,013	5,000	6,400
41381 Witness Fees	6,348	5,791	5,402	6,600	6,600
41382 Jury Fees	4,884	1,369	1,610	3,000	3,000
41389 Miscellaneous Services	57,960	50,526	33,549	52,609	40,351 2
414111 IS Charges	61,897	69,563	58,614	71,580	82,177
4174 Equipment	24,723	8,564	20,399	-	-
Total Financing Uses	\$ 1,038,313	\$ 1,054,827	\$ 1,131,521	\$ 1,224,434	\$ 1,330,723

Budget Information (cont.)

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent				
Staffing Information	1	Minimum	N	Iaximum	FY 2006	FY 2007	FY 2008		
Appointed - Category 1:									
Justice Court Judge	\$	2,720.80	\$	4,081.20	1.00	1.00	1.00		
Justice Court Judge	\$	34.01	\$	51.02	0.60	0.60	0.60		
Regular:									
Justice Court Administrator	\$	2,196.00	\$	3,294.00	1.00	1.00	1.00		
Justice Court Clerk Supervisor	\$	1,390.40	\$	2,085.60	1.00	1.00	1.00		
Justice Court Referee	\$	1,260.80	\$	1,891.20	1.00	1.00	1.00		
Senior Court Clerk	\$	1,068.00	\$	1,602.00	3.00	3.00	3.00		
Justice Court Clerk	\$	992.80	\$	1,489.20	6.00	6.00	7.00		
Part-time:									
Justice Court Clerk	\$	12.41	\$	18.62	1.00	1.00	1.00		
Seasonal:									
Justice Court Clerk	\$	7.69	\$	11.06	1.25	1.25	1.25		
			To	otal FTEs	15.85	15.85	16.85		

- Maximize the preservation of life and the protection of property and the environment from the effects of hazardous events.
- Mitigate local emergencies and disasters through planning and preparedness measures.
- Coordinate local plans with county, state, and federal guidelines, including the National Incident Management System (NIMS).
- Enhance the quality of life in our community by raising target levels of preparedness for the city and its residents.

Five-year Accomplishments

- Established a full-time Emergency Management Coordinator position.
- Prepared The Sandy City Emergency Operations Plan for approval by the City Council.
- Established procedures for regular update and approval of the plan.
- Acquired federal grants for emergency management training and equipment purchase.
- Established the Sandy City Citizen Corps Council.
- Established primary and secondary Emergency Operations Centers (EOC's).
- Conducted emergency management exercises locally and with Salt Lake County.
- Coordinated NIMS certification requirements for the city.
- Strengthened partnership relationships with state, county, business, school, church, and community groups.
- Received the National Weather Service's "StormReady" award.
- Coordinated completion of NIMS certification requirements for city personnel.

Performance Measures & Analysis

- Revise and update the Emergency Operations Plan (EOP).
- Equip and maintain the city's Emergency Operations Centers.
- Work with departments to develop Memorandums of Understanding with other parties.
- Participate in at least two exercises each year to test the existing EOP.
- Co-host at least one training course with the state Department of Homeland Security.
- Complete the FEMA Professional Development Series.
- Strengthen outside partnerships through the Sandy City Citizen Corps Council.
- Continue to promote the five pillar programs of Citizen Corps:

CERT (Community Emergency Response Teams)

Neighborhood Watch

VIPS (Volunteers in Police Service)

Medical Reserve Corps

Fire Corps

- Coordinate the completion of emergency management training courses at EMI (The Emergency Management Institute) by Sandy City personnel.

Significant Budget Issues

1 Emergency Management - This decrease in funding reflects the removal of \$7,500 of FY2007 one-time money used to purchase food and water for city personnel.

D	2004	2005	2006		2007		2008
Department 221	Actual	Actual	Actual	E	stimated	A	pproved
Financing Sources:							
General Taxes & Revenue	\$ 91,331	\$ 80,621	\$ 126,027	\$	114,266	\$	118,404
Administrative Charges	-	15,427					
31411 Redevelopment Agency	-	-	4,801		6,445		5,046
31412 Water	-	-	5,190		6,834		5,879
31413 Waste	-	-	6,799		8,811		8,019
31414 Fleet	-	-	2,956		2,563		2,468
31415 Information Services	-	-	279		854		823
31416 Storm Water	-	-	2,448		3,537		2,883
31417 Alta Canyon	-	-	1,427		2,116		1,440
31418 Golf	-	-	765		936		789
31419 Amphitheater	-	-	-		46		76
314110 Recreation	-	-	-		362		340
314111 Risk	-	-	-		854		823
Total Financing Sources	\$ 91,331	\$ 96,048	\$ 150,692	\$	147,624	\$	146,990
Financing Uses:							
411111 Regular Pay	\$ 58,372	\$ 64,119	\$ 71,554	\$	74,496	\$	80,856
411113 Vacation Accrual	-	1,791	12,794		1,580		-
411211 Variable Benefits	11,718	13,840	15,437		16,114		17,489
411213 Fixed Benefits	5,411	6,345	6,195		6,692		6,879
41132 Mileage Reimbursement	-	57	-		-		-
41135 Phone Allowance	-	209	361		360		360
4121 Books, Sub. & Memberships	105	90	259		750		750
41231 Travel	684	1,228	216		1,700		1,700
41232 Meetings	203	759	100		500		500
41235 Training	955	705	168		7,528		7,528
41237 Training Supplies	-	192	92		750		750
412400 Office Supplies	905	761	921		900		900
412490 Miscellaneous Supplies	-	1,401	154		300		300
412611 Telephone	-	-	5,031		5,412		5,749
41276 Emergency Management	11,310	-	13,055		27,500		20,000
413723 UCAN Charges	-	25	-		270		270
414111 IS Charges	-	-	2,545		2,772		2,959
4174 Equipment	1,668	4,526	21,810		<u>-</u>		<u>-</u>
Total Financing Uses	\$ 91,331	\$ 96,048	\$ 150,692	\$	147,624	\$	146,990

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
Starring Information	Minimum	Maximum	FY 2006	FY 2007	FY 2008		
Regular:							
Emergency Management Coordinator	\$ 2,045.60	\$ 3,068.40	1.00	1.00	1.00		
		Total FTEs	1.00	1.00	1.00		

Capital Budget - Fund 41		2007 dgeted	2008 Approved	2009 Planned	2010 Planned	2011 Planned		
1247 - City Hall Emergency Center - This project is to fund an emergency operations center at City Hall.								
	\$	10,000	\$ -	\$ -	\$ -	\$ -		
Total Capital Projects	\$	10,000	\$ -	\$ -	\$ -	\$ -		

Sandy City's Community Events Department believes in the importance of community. Through our events, we strive to create a sense of place and pride in Sandy City. We also believe that a community thrives on the service of its citizens. We seek to provide opportunities for service and honor those serving the community.

Five-year Accomplishments

- Completed installation of power on the Centennial Parkway plaza.
- Purchased a new color printer allowing us to create more material "in house" helping control costs.
- Included the new Sandy Justice Center in our holiday décor.
- Added new wiring and receptacles for holiday décor on City Hall grounds.
- Created a new parade route and fireworks launch site to accommodate new construction in the downtown area.

Significant Budget Issues

- 1 Interest Income This increase is due to higher interest rates.
- **2 Transfer from General Fund -** This increase will help fund the Special Events Coordinator position, the Founder's Day Celebration, and the Balloon Festival.
- 3 Staffing The number and size of events this year require an assistant. We have removed the Intern position to keep the staffing document neutral between Community Events and Sandy Arts Guild.
- **Business Awards** We will separate the business awards from the Awards Banquet and honor our outstanding Sandy business partners in cooperation with the Sandy Area Chamber of Commerce.
- 5 Founder's Day Celebration This is a new community event to be held in historic Sandy sometime in the fall.
- 6 Balloon Festival The city has a desire to create a new event that will showcase the city's spectacular park space.
- **7 Staffing** The Executive Secretary position was renamed the Community Events Assistant.
- **8 Booth Deposit** We no longer have a need for this fee.



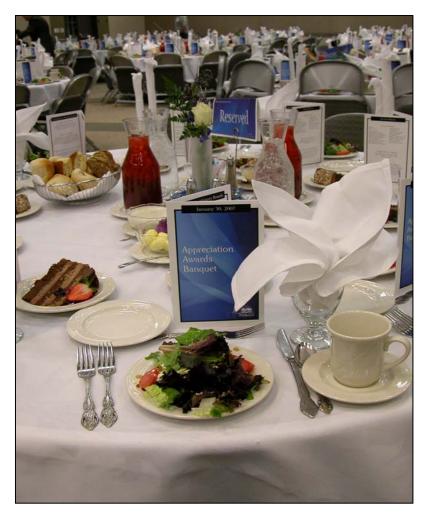
A sample of events produced by Community Events

Donautment 47	2004	2005	2006	2007	2008
Department 47	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
31611 Interest Income	\$ 2,314	\$ 3,941	\$ 9,414	\$ 7,000	\$ 13,000
3166 Fourth of July - Booth Rental	9,332	7,417	11,898	5,750	5,750
3167 Corporate Sponsorships	7,500	350	450	-	-
3169 Sundry Revenue	-	-	565	-	-
3411 Transfer In - General Fund	303,099	304,201	332,750	359,089	468,220
Total Financing Sources	322,245	315,909	355,077	371,839	486,970
Financing Uses:					
411111 Regular Pay	111,383	113,382	135,513	123,779	163,885
411121 Seasonal Pay	5,056	-	-	6,933	-
411131 Overtime/Gap	533	-	-	-	-
411211 Variable Benefits	23,691	23,597	29,056	27,491	35,449
411213 Fixed Benefits	14,104	10,597	9,887	10,713	25,525
411214 Retiree Health Benefit	594	801	1,800	945	1,022
41132 Mileage Reimbursement	64	26	15	125	125
41135 Phone Allowance	-	-	_	-	480
4121 Books, Sub. & Memberships	787	139	31	1,450	1,000
41232 Meetings	86	69	12	300	300
41235 Training	-	-	198	150	150
412400 Office Supplies	535	760	2,087	1,500	1,950
412420 Postage	3,645	2,036	2,296	2,500	2,500
412440 Computer Supplies	-	_	_	500	1,000
412470 Special Programs					
25001 Fourth of July	87,106	92,284	69,721	85,500	85,000
25002 Miss Sandy Pageant	6,500	5,049	6,773	7,500	7,500
25017 Awards Banquet	8,975	9,185	9,688	12,000	10,000
25018 Deck the Hall	16,576	16,538	16,987	41,213	25,000
25020 Healthy Cities	20,350	19,965	19,234	25,500	25,500
25021 Developers Luncheon	4,149	2,273	6,399	6,000	6,000
25023 Business Awards	_	_	_	-	2,000
25024 Founders Day Celebration	-	-	_	-	20,000
25025 Balloon Festival	-	-	-	-	30,000
412475 Special Departmental Supplies	-	106	231	430	430
412611 Telephone	1,431	1,487	1,308	1,377	1,731
414111 IS Charges	3,408	2,704	4,107	4,478	4,753
41460 Risk Management Charges	8,552	8,824	10,003	27,668	35,670
4174 Equipment		_ ´ -	6,890		
Total Financing Uses	317,525	309,822	332,236	388,052	486,970
Excess (Deficiency) of Financing			ĺ		
Sources over Financing Uses	4,720	6,087	22,841	(16,213)	_
Fund Balance (Deficit) - Beginning	46,382	51,102	57,189	80,030	63,817
Fund Balance (Deficit) - Ending	\$ 51,102	\$ 57,189	\$ 80,030	\$ 63,817	\$ 63,817

Staffing Information Appointed - Category-Other	Bi-week	dy Salary	Full-time Equivalent		
	Minimum	Maximum	FY 2006	FY 2007	FY 2008
Community Events Director*	\$ 2,045.60	\$ 3,068.40	1.00	1.00	1.00
Regular:					
Special Events Coordinator	\$ 1,319.20	\$ 1,978.80	0.00	0.00	1.00
Community Events Assistant	\$ 1,145.60	\$ 1,718.40	0.00	0.00	1.00
Executive Secretary	\$ 1,145.60	\$ 1,718.40	1.00	1.00	0.00
Seasonal:	·				
Undergraduate Intern	\$ 9.55	\$ 13.02	0.43	0.43	0.00
-	•	Total FTEs	2.43	2.43	3.00

^{*} Current incumbent has Appointed status. Upon attrition new hire will have Regular Employee status.

Fee Information	2004 Approved	2005 Approved	2006 Approved	2007 Approved	2008 Approved
3166 July 4th Booth (fee per booth)	\$100	\$110	\$125	\$125	\$125
316929 Special Events Food Vendor Insurance Fee		N/A	N/A	\$65	\$65
3166 Booth Deposit (Refundable if cancelled 7 days prior to event, \$10 fee for cancellation, if less than 7 days, both deposit and booth fee are forfeited.)	\$30	\$30	\$30	\$30	No Deposit 8



Appreciation Awards Banquet setting - Photo by Jim McClintic

The Sandy Arts Guild is now a wholly owned instrumentality of Sandy City. The Guild has a volunteer board and the Sandy City Council serves as the Board of Trustees. Under this new arrangement the Guild has a much more secure operating base and the city has new avenues to seek for additional funding to provide the high quality arts programming the citizens of Sandy City have come to expect. Most people won't notice any difference except that checks will be made payable to the Sandy Arts Guild, instead of Sandy City. Also, donations will now be tax deductible. This is an exciting new direction for Sandy City and the Sandy Arts Guild.

Five-year Accomplishments

- Purchased new lighting equipment to keep up with the demands of national acts.
- Increased mailing list by over 5,000 names.
- Implemented a half-season program.
- Improved the quality of events and services to customers through a higher quality temporary/seasonal staff.
- Installed two marquees increasing exposure of the Amphitheater and scheduled events.
- Increased sponsorship efforts, including a three-year lead season sponsor.
- Saved costs and employee work time through improved equipment and facilities at the Amphitheater.

Performance Measures & Analysis

Measure (Calendar Year)	2003	2004	2005	2006
Season Ticket Sales				
Full Season Tickets	960	1,266	1,138	936
Half Season - Act I	57	90	79	45
Half Season - Act II	64	120	145	97
Season Total	1,081	1,476	1,362	1,078
Box Office Ticket Sales				
Box Office Tickets Sold	26,237	19,613	18,527	21,743
Total Ticket Sales	27,318	21,089	19,889	22,821

Dan Jones Survey (conducted December 2006)

90% of citizens report they are satisfied to very satisfied with their Amphitheater experience.

95% plan to renew their season tickets.

A list of things citizens like most about the Amphitheater experience includes Variety/Quality of Programming - Beautiful Outdoor Setting - Convenience - Family Atmosphere - Gathering with Others in the Community. When asked what they would change the most common response was "Nothing."

Significant Budget Issues

- 1 Sandy Arts Guild The budget increases which occurred in the middle of the 2006-2007 fiscal year were a result of the combination of the Sandy Amphitheater budget and the Sandy Arts Guild budget the combined fund (26) will now be called Sandy Arts Guild.
- 2 Interest Income This increase is due to higher interest rates.
- **3** Additional Funding This money is part of an effort to work cooperatively with sponsors to bring bigger acts to the Sandy Amphitheater. The total amount has been distributed to the line items that will be most affected.
- 4 Staffing Some staffing changes have been made to keep up with the work of the Amphitheater and the Sandy Arts Guild and to better reflect the actual hours of Amphitheater staff.
- **5 Special Programs** As a result of the addition of the Sandy Arts Guild, new programs have been added to the workload. Additional programs will also be added in the future as we expand our efforts to better serve our community.
- **6** Season Passes The gradual increases are intended to eventually bring ticket prices more in line with market levels and to allow amphitheater revenue to better cover the cost of presenting the shows.
- 7 Artist Concession Fee This reduction is to bring us in line with venues of our size and allow negotiating room.

	0001	0007	2007	2000	
Department 48	2004 Actual	2005 Actual	2006 Actual	2007 Estimated	2008 Approved
Financing Sources:	Actual	Actual	Actual	Estimated	Арргочец
31391 Art Grants	\$ -	\$ -	\$ -	\$ 45,000	\$ 46,000
31611 Interest Income	946	4,241	11,341	10,000	16,100
31667 Amphitheater Season Tickets	82,713	128,196	100,714	100,240	104,500
31668 Amphitheater Box Office Tickets		110,633	121,594	160,500	165,500
3167 Corporate Sponsorships	113,620	178,281	91,565	145,000	145,000
31682 Fundraising	_	_	_	10,000	10,000
3169 Sundry Revenue	19,729	18,922	18,760	14,000	14,000
318252 Food & Beverage Sales	_	-	11,088	20,000	20,000
3411 Transfer In - General Fund	107,800	108,079	107,800	93,547	187,475
Total Financing Sources	378,428	548,352	462,862	598,287	708,575
Financing Uses:	, -		- ,	,	1 1 / 1
411111 Regular Pay	_	_	_	28,280	53,870
411121 Seasonal Pay	35,951	48,081	47,038	69,501	58,000
411131 Overtime/Gap	4,373	3,112	1,076	5,000	5,000
411211 Variable Benefits	4,081	5,155	4,967	14,343	18,690
411213 Fixed Benefits	-		-	4,425	8,025
41132 Mileage Reimbursement	_	_	10	-,	-
4121 Books, Sub. & Memberships	1,582	2,995	2,750	2,500	2,500
41231 Travel		230		300	300
41235 Training	_		_	500	500
412400 Office Supplies	794	455	3,159	2,500	2,500
412420 Postage	_	4,638	4,436	4,000	5,000
412435 Printing	5,135	12,311	9,575	12,000	13,000
412470 Special Programs	3,633	3,401	6,752	6,000	17,000
412475 Special Departmental Supplies	912	6,127	4,847	3,500	3,500
412512 Equipment Rental	11,925	13,755	8,163	38,000	44,250
412523 Power & Lights	13,971	15,303	13,541	12,500	12,500
412524 Heat	_	_	_	750	750
412525 Sewer	120	120	345	200	600
412527 Storm Water	785	850	965	2,220	2,220
412611 Telephone	7,071	6,723	6,078	6,808	7,008
41342 Credit Card Processing	4,326	3,754	3,365	3,000	3,000
41343 Event Ticket Processing Fee	4,500	4,000	4,000	5,000	5,000
41374 Facility Rental	_	_	_	5,000	7,000
413861 Security	-	-	-	1,500	1,500
413862 Technical Support	300	12,234	10,421	11,500	23,800
413863 Custodial Support	3,977	4,485	4,250	9,500	9,000
413865 Hospitality	_	-	_	1,500	1,500
41387 Advertising	23,317	28,544	25,144	47,000	52,000
41388 Performers	63,658	158,920	95,015	236,000	248,000
41401 Administrative Charges				7,500	7,875
414111 IS Charges	2,459	3,857	4,978	5,430	5,737
415422 Food and Beverages			4,986	12,000	14,500
4169 Grants	115,222	102,000	107,500	53,800	53,800
4174 Equipment	64	4,338	12,424	10,000	10,000
4199 Contingency	_	-	_	10,483	10,650
4373 Building Improvements			-	30,000	
Total Financing Uses	308,156	445,388	385,785	662,540	708,575
Excess (Deficiency) of Financing		ĺ			,
Sources over Financing Uses	70,272	102,964	77,077	(64,253)	_
Fund Balance (Deficit) - Beginning	43,124	113,396	216,360	293,437	229,184
Fund Balance (Deficit) - Ending	\$ 113,396	\$ 216,360	\$ 293,437	\$ 229,184	\$ 229,184

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent			
Starring Information	N	Ainimum	N	Iaximum	FY 2006	FY 2007	FY 2008	
Regular:								
Marketing/Development Specialist	\$	1,068.00	\$	1,602.00	0.00	1.00	1.00	
Part-time								
Production/Office Coordinator	\$	1,068.00	\$	1,602.00	0.00	0.00	0.75	
Seasonal:								
Stage Manager	\$	15.15	\$	21.64	0.48	0.43	0.36	
Stage Technician	\$	12.17	\$	20.30	0.91	0.86	0.54	
Stage Manger Assistant	\$	10.00	\$	16.46	0.00	0.00	0.20	
Stage Technical Assistant	\$	8.76	\$	14.68	0.00	0.86	0.54	
Box Office Manager	\$	7.57	\$	14.07	0.43	0.43	0.10	
Box Office Staff	\$	7.57	\$	14.07	1.29	0.86	0.30	
House Manager	\$	7.57	\$	14.07	0.48	0.43	0.20	
Marketing/Development Intern	\$	10.26	\$	14.00	0.43	0.00	0.43	
Venue Coordinator	\$	10.26	\$	14.00	0.00	0.00	0.43	
Concessions Manager	\$	7.25	\$	13.39	0.00	0.43	0.20	
Concessions Staff	\$	7.25	\$	13.39	0.00	0.86	0.25	
Custodian I/II	\$	7.31	\$	10.29	0.86	0.86	0.86	
Parking / Backstage Attendant	\$	6.49	\$	8.65	3.44	0.00	0.29	
			To	otal FTEs	8.32	7.02	6.45	

	2004	2005	2006	2007	2008
Fee Information	Approved	Approved	Approved	Approved	Approved
31667 Single Season Passes					
Mounted/Permanent Seat (Premium)	\$80	\$85	\$90	\$95	\$100
Mounted/Permanent Seat (Priority)	\$68	\$75	\$80	\$85	\$88
Lawn Seating (Adult)	\$45	\$45	\$50	\$50	\$54
Lawn Seating (Under 18)	\$35	\$35	\$40	\$40	\$42
31667 Half Season Plans					
Mounted/Permanent Seat (Premium)	\$44	\$47	\$50	\$55	\$55
Mounted/Permanent Seat (Priority)	\$37	\$41	\$45	\$50	\$50
Lawn Seating (Adult)	\$25	\$25	\$30	\$30	\$31
Lawn Seating (Under 18)	\$20	\$20	\$25	\$25	\$25
31668 Single Event Tickets	Per Event	Per Event	Per Event	Per Event	Per Ticket
Single Event Ticket Processing Fee	N/A	\$1	\$1	\$1	\$1
31493 Amphitheater Rental / day	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
City Sponsored Group - Rehearsal	By Agreement	\$100	\$100	\$100	\$100
City Sponsored Group - Performance	By Agreement	\$200	\$200	\$200	\$200
Stage Manager Fee / day 4 hr. max	\$175	\$175	\$175	\$175	\$175
Tech Crew Fee / day 4 hr. max	\$400	\$400	\$400	\$400	\$400
Parking Fee/ticket (paid by promoter)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50
Cleaning Fee	\$100	\$100	\$100	\$100	\$100
Artist Concession Fee	N/A	N/A	25%	25%	10% - 20% 7



The objectives of the Risk Management Division are (1) to assist city departments in the implementation of effective safety and other loss prevention programs to protect the employees and assets of the city from injury, damage, or loss; (2) to minimize loss or injury when incidents do occur; and (3) to appropriately finance or insure the cost of claims, injuries, and losses. The policies, practices, and procedures adopted to achieve these objectives focus on:

- Inspections, audits, and claims analysis to identify the risks involved in city operations and to estimate the potential severity of these risks.
- Training and other loss-prevention techniques to reduce or eliminate risks and to minimize the severity of injuries and losses.
- Prompt and professional investigation and handling of all claims to fairly evaluate potential liability and to settle claims promptly and fairly when appropriate. Communication with affected department personnel and directors is to be maintained to develop trust and understanding of decisions and actions taken.
- Review of all city contracts to assure that proper risk transfer techniques have been utilized by all city departments to require contractors, vendors, and others to have adequate insurance, to insure the city, and to take other measures to protect the city from loss due to the actions of the contractor, subcontractors, and others.
- Careful and timely evaluation of financing alternatives including options available through commercial insurance, self-insurance, and other options. Current policy decisions have resulted in increasing use of self-funding options to capitalize on the city's excellent loss experience in liability and fleet/motor vehicle coverage. Current trends indicate potential for savings by increasing reliance on the self-funding alternative.
- Adequate funding of all reserve funds to assure compliance with GASB standards and to protect the taxpayers from unfunded liability loss costs. Revenue sources include a dedicated property tax, a workers compensation payroll assessment, and general fund and enterprise fund contributions.
- General Liability Maintain or improve 3-year rolling average in claims per employee and claim cost per employee.
- Workers Compensation Maintain or improve 3-year rolling average in claims per employee and claim cost per employee.
- Reserve Funding Maintain adequate funding of GL, WC, and property reserve funds to meet GASB standards and to make timely payment of all claims and claim expenses.

Five-year Accomplishments

General Liability - On average, the number and cost of claims continues to decline despite an increase in the number of employees, population base, and scope of services. This is attributed to improved safety programs, safety audits and training, and constant review of all claims and accidents by the department safety committees and the city's risk committee. The cost of claims rose significantly in FY2006 as a result of several expensive claims and lawsuits

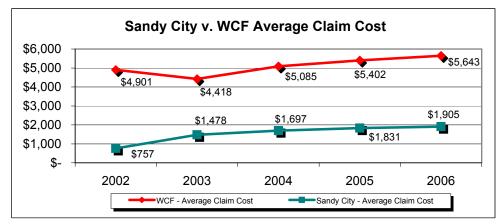
Workers Compensation - Although the number of workers compensation claims increased in FY2006, the city continues to have an excellent loss record in this area. In recognition of this fact, the city achieved a reduction in WC premium, largely due to our low "e-mod" (experience modifier). Over the past five years, the city has received the following awards in recognition of our success in achieving workplace safety:

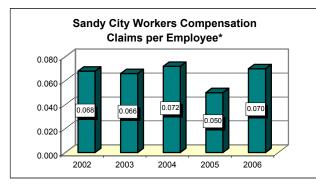
- June, 2002 the WCF "Safety Commitment Award" to recognize an 80% reduction in workplace injuries over the prior decade
- August, 2002 the Utah Labor Commission "Workplace Safety Award"
- June 8, 2004 the WCF "Charles A. Caine Award" for workplace safety (one of 13 given)
- 2004 the WCF "Excellence in Safety Award in Recognition of Excellence in Safeguarding Employees"
- June 1, 2006 the WCF "Charles A. Caine Award" for workplace safety (one of 16 given)

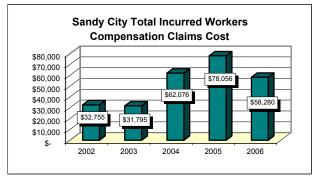
Property - During the past five years, no property losses have been paid by the city's insurance carrier and we have benefited by a substantial decrease in our property insurance rates. This was accomplished in spite of the current market trends which have often resulted in dramatic rate increases following the hurricanes and other natural disasters of the past few years.











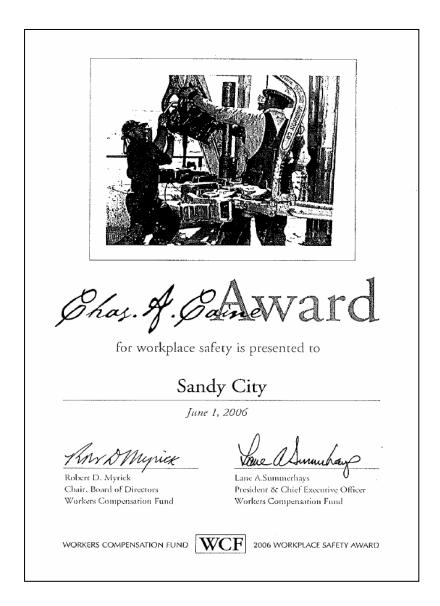
*By comparison, in 1976, there were approximately .25 workers compensation claims per employee.

Significant Budget Issues

- 1 Summer Intern This request for one-time funds will pay for a temporary employee who will assist in the review of safety policies, procedures, and practices in most of the city departments. These services were deemed necessary due to recent claims experience and OSHA audits in the Public Utilities, Public Works, and Parks and Recreation Departments, all of which have highlighted the need for improvements. This intern will assist the departments by comparing existing policies with industry and OSHA standards as well as policies in other city departments, and by drafting and finalizing new safety policies. The research and drafting will be greatly enhanced by the safety website recently purchased from BLR.
- **Employee Safety Awards** This is an increase to pay the income taxes owing pursuant to IRS regulations. Last year's estimate was less than the amount owed and this increase will cover that shortage and will meet the anticipated increase in this year's awards.

Department 1215	2004	2005	2006	2007	2008
Financing Sources:	Actual	Actual	Actual	Estimated	Approved
31111 Property Taxes - Current	\$ 370,318	\$ 374,712	\$ 376,507	\$ 376,619	\$ 385,074
3111 Property Taxes - Current 3119 Miscellaneous Revenue	25	16	7,076	\$ 3/0,019	\$ 383,074
31191 Misc. Revenue - WCF Dividend	52,139			_	-
		27,169	23,573	_	_
31192 Liability Subrogation Recovery 318281 Workers Comp. Charges	145,200	234,686	200 201	216.065	205 (71
1 0	229,557	682,116	299,201	316,065	285,671
318282 Risk Management Charges	823,725	· /	529,714	493,297	434,013
3361 Interest Income	41,840	78,185	138,095	152,873	171,918
Total Financing Sources	\$ 1,662,804	\$ 1,396,884	\$ 1,374,166	\$ 1,338,854	\$ 1,276,676
Financing Uses:	150.006	150 441	200.020	204252	210 107
411111 Regular Pay	172,236	173,441	208,028	204,252	219,197
411121 Seasonal Pay	9,161	14,563	4,282	-	9,048
411211 Variable Benefits	37,243	37,970	45,275	44,872	44,618
411213 Fixed Benefits	15,800	16,100	19,166	26,242	25,616
41131 Vehicle Allowance	5,163	5,144	5,161	5,544	5,544
41132 Mileage Reimbursement	156	134	217	300	300
4121 Books, Sub. & Memberships	1,037	2,671	2,034	2,206	2,206
41231 Travel	2,078	1,487	5,375	4,200	4,200
41232 Meetings	1,449	1,447	2,921	1,250	1,900
41235 Training	666	295	470	1,200	1,200
412400 Office Supplies	827	890	238	1,100	1,100
412420 Postage	644	627	713	600	600
412440 Computer Supplies	-	-	-	427	427
412490 Miscellaneous Supplies	1,070	1,365	922	1,100	1,100
412611 Telephone	1,323	1,411	1,203	1,452	1,517
41331 Litigation/Legal Services	20,562	434	-	-	-
413611 Gen. Liability/Auto Insurance	203,357	93,981	99,343	126,000	92,854
413613 Gen. Liability Claim Payments	(9,034)	314,814	577,942	358,266	387,042
413621 Property Insurance	195,239	178,067	142,369	178,365	124,268
413625 Fleet Repair Fund	22,541	-	-	-	-
413631 Workers Comp. Insurance	203,428	225,940	252,128	286,766	256,960
413632 Workers Comp. Payments	(15,897)	(30,997)	(4,407)	-	-
413641 Fidelity Bonds	5,230	6,424	5,858	6,334	6,266
41365 Risk Management Consulting	18,450	18,911	19,384	19,000	19,000
41366 Safety Program/Inspections	33,999	32,168	-	-	-
413661 Employee Safety Awards	-	-	35,025	52,300	56,000
413662 Safety Program	-	-	26,330	54,000	54,000
413723 UCAN Charges	230	228	25	270	270
41401 Administrative Charges	-	-	-	60,216	71,890
414111 IS Charges	7,159	5,815	8,173	8,892	9,538
4174 Equipment	1,057	2,512	-	-	_
441411 Transfer Out - CP Fund	-	-	-	100,000	-
441612 Transfer Out - Fleet Repair Fnd	-	80,000	-	_	-
Total Financing Uses	\$ 935,174	\$ 1,185,842	\$ 1,458,175	\$ 1,545,154	\$ 1,396,661
Excess (Deficiency) of Financing					
Sources over Financing Uses	727,630	211,042	(84,009)	(206,300)	(119,985)
Accrual Adjustment	(192,817)	(87,025)	150,058	_	-
Balance - Beginning	2,713,481	3,248,294	3,372,311	3,438,360	3,232,060
Balance - Ending	\$ 3,248,294	\$ 3,372,311	\$ 3,438,360	\$ 3,232,060	\$ 3,112,075

Staffing Information	Bi-week	ly Salary	Full-time Equivalent		
Starring Information	Minimum	Maximum	FY 2006	FY 2007	FY 2008
Appointed - Category 2:					
Risk Manager / Fund Counsel	\$ 2,720.80	\$ 4,081.20	1.00	1.00	1.00
Regular:					
Risk Management Officer	\$ 2,196.00	\$ 3,294.00	1.00	1.00	1.00
Part-time:					
Risk Management Assistant	\$ 10.07	\$ 15.11	0.50	0.50	0.50
Seasonal:			0.00	0.00	0.00
Graduate Intern	\$ 10.26	\$ 14.00			
Receptionist	\$ 7.97	\$ 11.37			
		Total FTEs	2.50	2.50	2.50



Sandy City was one of 16 organizations that was selected from the 27,000 policyholders insured by the Workers Compensation Fund of Utah to receive the Charles A. Caine Safety Award. Sandy City has received more safety awards from the Fund than any other policy holder (both public and private) during the past decade.

